

EXHIBIT

3

Fill in this information to identify the case:

Debtor Name Preferred Ready-Mix LLC

United States Bankruptcy Court for the Southern District of Texas

Case number: 21-33369☐ Check if this is an amended filing

Official Form 425C

Monthly Operating Report for Small Business Under Chapter 11

12/17

Month: 12/01/2021Date report filed: 12/01/2021
MM / DD / YYYYLine of business: CONCRETENAISC code: 3273

In accordance with title 28, section 1746, of the United States Code, I declare under penalty of perjury that I have examined the following small business monthly operating report and the accompanying attachments and, to the best of my knowledge, these documents are true, correct, and complete.

Responsible party:

ROBERT FORAN

Original signature of responsible party

ROBERT FORAN

Printed name of responsible party

1. Questionnaire

Answer all questions on behalf of the debtor for the period covered by this report, unless otherwise indicated.

Yes No N/A

If you answer No to any of the questions in lines 1-9, attach an explanation and label it Exhibit A.

- | | | | |
|--|-------------------------------------|--------------------------|--------------------------|
| 1. Did the business operate during the entire reporting period? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. Do you plan to continue to operate the business next month? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. Have you paid all of your bills on time? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4. Did you pay your employees on time? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5. Have you deposited all the receipts for your business into debtor in possession (DIP) accounts? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 6. Have you timely filed your tax returns and paid all of your taxes? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 7. Have you timely filed all other required government filings? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 8. Are you current on your quarterly fee payments to the U.S. Trustee or Bankruptcy Administrator? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 9. Have you timely paid all of your insurance premiums? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

If you answer Yes to any of the questions in lines 10-18, attach an explanation and label it Exhibit B.

- | | | | |
|---|-------------------------------------|-------------------------------------|--------------------------|
| 10. Do you have any bank accounts open other than the DIP accounts? | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 11. Have you sold any assets other than inventory? | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 12. Have you sold or transferred any assets or provided services to anyone related to the DIP in any way? | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 13. Did any insurance company cancel your policy? | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 14. Did you have any unusual or significant unanticipated expenses? | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 15. Have you borrowed money from anyone or has anyone made any payments on your behalf? | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 16. Has anyone made an investment in your business? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Debtor Name Preferred Ready-Mix LLCCase number 21-33369

17. Have you paid any bills you owed before you filed bankruptcy?

☐ ☒ ☐

18. Have you allowed any checks to clear the bank that were issued before you filed bankruptcy?

☐ ☒ ☐**2. Summary of Cash Activity for All Accounts****19. Total opening balance of all accounts**

This amount must equal what you reported as the cash on hand at the end of the month in the previous month. If this is your first report, report the total cash on hand as of the date of the filing of this case.

\$ 28,155.33**20. Total cash receipts**

Attach a listing of all cash received for the month and label it *Exhibit C*. Include all cash received even if you have not deposited it at the bank, collections on receivables, credit card deposits, cash received from other parties, or loans, gifts, or payments made by other parties on your behalf. Do not attach bank statements in lieu of *Exhibit C*.

Report the total from *Exhibit C* here.\$ 47,865.40**21. Total cash disbursements**

Attach a listing of all payments you made in the month and label it *Exhibit D*. List the date paid, payee, purpose, and amount. Include all cash payments, debit card transactions, checks issued even if they have not cleared the bank, outstanding checks issued before the bankruptcy was filed that were allowed to clear this month, and payments made by other parties on your behalf. Do not attach bank statements in lieu of *Exhibit D*.

Report the total from *Exhibit D* here.- \$ 26,527.03**22. Net cash flow**

Subtract line 21 from line 20 and report the result here.

This amount may be different from what you may have calculated as *net profit*.+ \$ 21,338.37**23. Cash on hand at the end of the month**

Add line 22 + line 19. Report the result here.

Report this figure as the *cash on hand at the beginning of the month* on your next operating report.

This amount may not match your bank account balance because you may have outstanding checks that have not cleared the bank or deposits in transit.

= 49,493.70**3. Unpaid Bills**

Attach a list of all debts (including taxes) which you have incurred since the date you filed bankruptcy but have not paid. Label it *Exhibit E*. Include the date the debt was incurred, who is owed the money, the purpose of the debt, and when the debt is due. Report the total from *Exhibit E* here.

24. Total payables

(Exhibit E)

\$ 0.00

Debtor Name Preferred Ready-Mix LLCCase number 21-33369**4. Money Owed to You**

Attach a list of all amounts owed to you by your customers for work you have done or merchandise you have sold. Include amounts owed to you both before, and after you filed bankruptcy. Label it *Exhibit F*. Identify who owes you money, how much is owed, and when payment is due. Report the total from *Exhibit F* here.

25. Total receivables \$ 664,359.87
 (Exhibit F)

5. Employees

26. What was the number of employees when the case was filed? 12
 27. What is the number of employees as of the date of this monthly report? 4

6. Professional Fees

28. How much have you paid this month in professional fees related to this bankruptcy case? \$ 0.00
 29. How much have you paid in professional fees related to this bankruptcy case since the case was filed? \$ 30,000.00
 30. How much have you paid this month in other professional fees? \$ 0.00
 31. How much have you paid in total other professional fees since filing the case? \$ 0.00

7. Projections

Compare your actual cash receipts and disbursements to what you projected in the previous month. Projected figures in the first month should match those provided at the initial debtor interview, if any.

	Column A	—	Column B	=	Column C
	Projected		Actual		Difference
	Copy lines 35-37 from the previous month's report.		Copy lines 20-22 of this report.		Subtract Column B from Column A.
32. Cash receipts	\$ <u>47,865.40</u>	—	\$ <u>47,865.40</u>	=	\$ <u>0.00</u>
33. Cash disbursements	\$ <u>26,527.03</u>	—	\$ <u>26,527.03</u>	=	\$ <u>0.00</u>
34. Net cash flow	\$ <u>21,338.37</u>	—	\$ <u>21,338.37</u>	=	\$ <u>0.00</u>
35. Total projected cash receipts for the next month: \$ <u>0.00</u>					
36. Total projected cash disbursements for the next month: - \$ <u>0.00</u>					
37. Total projected net cash flow for the next month: = \$ <u>0.00</u>					

Debtor Name Preferred Ready-Mix LLC

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8. Additional Information

If available, check the box to the left and attach copies of the following documents.

- ☐ 38. Bank statements for each open account (redact all but the last 4 digits of account numbers).
- ☐ 39. Bank reconciliation reports for each account.
- ☒ 40. Financial reports such as an income statement (profit & loss) and/or balance sheet.
- ☐ 41. Budget, projection, or forecast reports.
- ☐ 42. Project, job costing, or work-in-progress reports.



TO WHOM IT MAY CONCERN;

DATED: 1/12/2022

SUBJECT: EXHIBIT A

I AM PROVIDING AN EXPLANATION OF WHY WE DID NOT OPERATE THE ENTIRE REPORTING PERIOD.

MY NAME IS ROBERT FORAN, DURING THIS REPORTING PERIOD OF DECEMBER 2021, WE DID NOT WORK THE LAST TWO WEEKS OF DECEMBER 2021, DUE TO THE END OF THE MONTH AND YEAR. A LOT OF THE MARKET SHUT DOWN FOR CHRISTMAS AS WELL AS NEW YEARS AND THE WORKERS WENT OUT OF TOWN.

SINCERELY,

ROBERT FORAN, PRESIDENT OF OPERATIONS.

A handwritten signature in black ink, appearing to read "R. Foran", is written over a horizontal line. The signature is stylized and cursive.



TO WHOM IT MAY CONCERN;

DATED: 1/11/2022

SUBJECT: EXHIBIT B

I AM PROVIDING AN EXPLANATION OF WHO MADE AN INVESTMENT

MY NAME IS ROBERT FORAN, DURING THIS PROCESS MY GIRLFRIEND PROVIDED PREFERRED READY-MIX LLC SEVERAL INVESTMENTS INCLUDING FUNDS TO OBTAIN LEGAL COUNSEL TO FILE THE CHAPTER 11 AS WELL AS INVESTMENTS INTO THE BUSINESS TO COVER ANY EXPENSES THAT ARE NEEDED. THESE INVESTMENTS ARE MADE AND NOT EXPECTED TO BE RETURNED TO HER AS SHE HAS NOTIFIED ME, SHE WANTS WHATS BEST FOR PREFERRED READY-MIX LLC.

SINCERELY,

ROBERT FORAN, PRESIDENT OF OPERATIONS.

A handwritten signature in black ink, appearing to be "R. Foran", is written over a solid horizontal line. The signature is fluid and cursive in style.

Preferred Readymix LLC

EXHIBIT C & D

Profit and Loss Detail

December 2021

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
Ordinary Income/Expenses							
Income							
Sales							
12/06/2021	Invoice	1502	Cemex	TICKET#46698430	Accounts Receivable (A/R)	230.00	230.00
12/06/2021	Deposit		CAMPBELL CONCRETE & MATERIALS, LLC	LEHIGH HANSON, I DES:CORP PMT ID:11022021 ID:XXXXX03701 CCD INDN:PREFERRED READY MIX CO	OPERATING ACCOUNT FOR PRIM	2,145.00	2,375.00
12/06/2021	Invoice	1502	Cemex	TICKET#46698280	Accounts Receivable (A/R)	230.00	2,605.00
12/06/2021	Invoice	1502	Cemex	TICKET#46698760	Accounts Receivable (A/R)	230.00	2,835.00
12/06/2021	Invoice	1502	Cemex	TICKET#46699116	Accounts Receivable (A/R)	230.00	3,065.00
12/06/2021	Invoice	1502	Cemex	TICKET#46705330	Accounts Receivable (A/R)	230.00	3,295.00
12/06/2021	Invoice	1502	Cemex	TICKET#46706121	Accounts Receivable (A/R)	230.00	3,525.00
12/06/2021	Invoice	1502	Cemex	TICKET#46706467	Accounts Receivable (A/R)	230.00	3,755.00
12/06/2021	Invoice	1502	Cemex	TICKET#46705039	Accounts Receivable (A/R)	230.00	3,985.00
12/06/2021	Invoice	1502	Cemex	TICKET#46705987	Accounts Receivable (A/R)	230.00	4,215.00
12/06/2021	Invoice	1502	Cemex	TICKET#46706231	Accounts Receivable (A/R)	230.00	4,445.00
12/06/2021	Invoice	1502	Cemex	TICKET#46699281	Accounts Receivable (A/R)	230.00	4,675.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10368597	Accounts Receivable (A/R)	225.00	4,900.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10368627	Accounts Receivable (A/R)	225.00	5,125.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10368789	Accounts Receivable (A/R)	225.00	5,350.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10368794	Accounts Receivable (A/R)	225.00	5,575.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10368872	Accounts Receivable (A/R)	225.00	5,800.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10368969	Accounts Receivable (A/R)	225.00	6,025.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369040	Accounts Receivable (A/R)	225.00	6,250.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369068	Accounts Receivable (A/R)	225.00	6,475.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369153	Accounts Receivable (A/R)	225.00	6,700.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369182	Accounts Receivable (A/R)	225.00	6,925.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369222	Accounts Receivable (A/R)	225.00	7,150.00

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369357	Accounts Receivable (A/R)	225.00	7,375.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369485	Accounts Receivable (A/R)	225.00	7,600.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369557	Accounts Receivable (A/R)	225.00	7,825.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369658	Accounts Receivable (A/R)	225.00	8,050.00
12/06/2021	Invoice	1503	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10369739	Accounts Receivable (A/R)	225.00	8,275.00
12/06/2021	Invoice	1502	Cemex	TICKET#46699904	Accounts Receivable (A/R)	230.00	8,505.00
12/08/2021	Deposit		Cemex	CEMEX MATERIALS DES:PAYMENTS ID:XXXXX91735 INDN:PREFERRED READY CO ID:XXXXX84001 CTX ADDITIONAL INFORMATION IS AVAILABLE FOR THIS PMT. CONTACT A TREASURY SALES OFFICER FOR ASSISTANCE.	OPERATING ACCOUNT FOR PRM	1,478.40	9,983.40
12/13/2021	Invoice	1506	Cemex	TICKET#46715809	Accounts Receivable (A/R)	230.00	10,213.40
12/13/2021	Deposit		CAMPBELL CONCRETE & MATERIALS, LLC	LEHIGH HANSON, I DES:CORP PMT ID:11022641 INDN:PREFERRED READY MIX CO ID:XXXXX03701 CCD	OPERATING ACCOUNT FOR PRM	390.00	10,603.40
12/13/2021	Invoice	1506	Cemex	TICKET#46716699	Accounts Receivable (A/R)	230.00	10,833.40
12/13/2021	Invoice	1506	Cemex	TICKET#46715900	Accounts Receivable (A/R)	230.00	11,063.40
12/13/2021	Invoice	1506	Cemex	TICKET#46718541	Accounts Receivable (A/R)	230.00	11,293.40
12/13/2021	Invoice	1506	Cemex	TICKET#46716963	Accounts Receivable (A/R)	230.00	11,523.40
12/13/2021	Invoice	1506	Cemex	TICKET#46717332	Accounts Receivable (A/R)	230.00	11,753.40
12/13/2021	Invoice	1506	Cemex	TICKET#46716033	Accounts Receivable (A/R)	230.00	11,983.40
12/13/2021	Invoice	1506	Cemex	TICKET#46716514	Accounts Receivable (A/R)	230.00	12,213.40
12/13/2021	Invoice	1506	Cemex	TICKET#46716982	Accounts Receivable (A/R)	230.00	12,443.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10370800	Accounts Receivable (A/R)	225.00	12,668.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10370829	Accounts Receivable (A/R)	225.00	12,893.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10370837	Accounts Receivable (A/R)	225.00	13,118.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10370866	Accounts Receivable (A/R)	225.00	13,343.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371024	Accounts Receivable (A/R)	225.00	13,568.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371036	Accounts Receivable (A/R)	225.00	13,793.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371037	Accounts Receivable (A/R)	225.00	14,018.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371056	Accounts Receivable (A/R)	225.00	14,243.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371181	Accounts Receivable (A/R)	225.00	14,468.40
12/13/2021	Invoice	1504	CAMPBELL	TICKET#10371208	Accounts	225.00	14,693.40

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371482	Accounts Receivable (A/R)	225.00	15,818.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371483	Accounts Receivable (A/R)	225.00	16,043.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371542	Accounts Receivable (A/R)	225.00	16,268.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10371543	Accounts Receivable (A/R)	225.00	16,493.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373274	Accounts Receivable (A/R)	225.00	16,718.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373294	Accounts Receivable (A/R)	225.00	16,943.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373470	Accounts Receivable (A/R)	225.00	17,168.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373548	Accounts Receivable (A/R)	225.00	17,393.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373603	Accounts Receivable (A/R)	225.00	17,618.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373636	Accounts Receivable (A/R)	225.00	17,843.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373720	Accounts Receivable (A/R)	225.00	18,068.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373752	Accounts Receivable (A/R)	225.00	18,293.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373789	Accounts Receivable (A/R)	225.00	18,518.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373845	Accounts Receivable (A/R)	225.00	18,743.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373862	Accounts Receivable (A/R)	225.00	18,968.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373882	Accounts Receivable (A/R)	225.00	19,193.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373907	Accounts Receivable (A/R)	225.00	19,418.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10373953	Accounts Receivable (A/R)	225.00	19,643.40
12/13/2021	Invoice	1504	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10374018	Accounts Receivable (A/R)	225.00	19,868.40
12/13/2021	Invoice	1507	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#251344	Accounts Receivable (A/R)	210.00	20,078.40
12/13/2021	Invoice	1507	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#251387	Accounts Receivable (A/R)	210.00	20,288.40
12/13/2021	Invoice	1505	Sealy Concrete, INC	TICKET#364165	Accounts Receivable (A/R)	210.00	20,498.40
12/13/2021	Invoice	1505	Sealy Concrete, INC	TICKET#364116	Accounts Receivable (A/R)	210.00	20,708.40
12/13/2021	Invoice	1505	Sealy Concrete, INC	TICKET#364073	Accounts Receivable (A/R)	210.00	20,918.40
12/13/2021	Invoice	1505	Sealy Concrete, INC	TICKET#364154	Accounts Receivable (A/R)	210.00	21,128.40
12/13/2021	Invoice	1506	Comex	TICKET#48718293	Accounts Receivable	230.00	21,358.40

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
12/16/2021	Deposit		Cemex	CEMEX MATERIALS DES:PAYMENTS ID:XXXXX93868 CO ID:XXXXX84001 CTX ADDITIONAL INFORMATION IS AVAILABLE FOR THIS PMT. CONTACT A TREASURY SALES OFFICER FOR ASSISTANCE. BKOFAmerica ATM 12/17 #000004205 DEPOSIT CKCD XXXXXXXXXX9416	INDN:PREFERRED READY OPERATING ACCOUNT FOR PRM SPRING GREEN KATY TX OPERATING ACCOUNT FOR PRM	2,760.00	24,118.40
12/17/2021	Deposit		TEXAS CONCRETE ENTERPRISE READY MIX INC	LEHIGH HANSON, I DES:CORP PMT ID:11023401 CO ID:XXXXX03701 CCD	INDN:PREFERRED READY MIX OPERATING ACCOUNT FOR PRM	840.00	24,958.40
12/17/2021	Deposit		CAMPBELL CONCRETE & MATERIALS, LLC		Accounts Receivable (A/R)	5,175.00	30,133.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376746	Accounts Receivable (A/R)	225.00	30,358.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376822	Accounts Receivable (A/R)	225.00	30,583.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376884	Accounts Receivable (A/R)	225.00	30,808.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376841	Accounts Receivable (A/R)	225.00	31,033.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376990	Accounts Receivable (A/R)	225.00	31,258.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377199	Accounts Receivable (A/R)	225.00	31,483.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377215	Accounts Receivable (A/R)	225.00	31,708.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377224	Accounts Receivable (A/R)	225.00	31,933.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377317	Accounts Receivable (A/R)	225.00	32,158.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377389	Accounts Receivable (A/R)	225.00	32,383.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377651	Accounts Receivable (A/R)	225.00	32,608.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377775	Accounts Receivable (A/R)	225.00	32,833.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10377954	Accounts Receivable (A/R)	225.00	33,058.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10378070	Accounts Receivable (A/R)	225.00	33,283.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10378112	Accounts Receivable (A/R)	225.00	33,508.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10375748	Accounts Receivable (A/R)	225.00	33,733.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10375789	Accounts Receivable (A/R)	225.00	33,958.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10375907	Accounts Receivable (A/R)	225.00	34,183.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10375931	Accounts Receivable (A/R)	225.00	34,408.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10375979	Accounts Receivable (A/R)	225.00	34,633.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376079	Accounts Receivable (A/R)	225.00	34,858.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376105	Accounts Receivable (A/R)	225.00	35,083.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376152	Accounts Receivable	225.00	35,308.40

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
			MATERIALS, LLC		(A/R)		
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376231	Accounts Receivable (A/R)	225.00	35,533.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376268	Accounts Receivable (A/R)	225.00	35,758.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376301	Accounts Receivable (A/R)	225.00	35,983.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376312	Accounts Receivable (A/R)	225.00	36,208.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376383	Accounts Receivable (A/R)	225.00	36,433.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376486	Accounts Receivable (A/R)	225.00	36,658.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376595	Accounts Receivable (A/R)	225.00	36,883.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376599	Accounts Receivable (A/R)	225.00	37,108.40
12/21/2021	Invoice	1510	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10376680	Accounts Receivable (A/R)	225.00	37,333.40
12/21/2021	Invoice	1508	LONESTAR READY MIX	TICKET#50394	Accounts Receivable (A/R)	220.00	37,553.40
12/21/2021	Invoice	1508	LONESTAR READY MIX	TICKET#53650	Accounts Receivable (A/R)	220.00	37,773.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252320	Accounts Receivable (A/R)	210.00	37,983.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252399	Accounts Receivable (A/R)	210.00	38,193.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252338	Accounts Receivable (A/R)	210.00	38,403.40

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252304	Accounts Receivable (A/R)	210.00	38,613.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252483	Accounts Receivable (A/R)	210.00	38,823.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252664	Accounts Receivable (A/R)	210.00	39,033.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252711	Accounts Receivable (A/R)	210.00	39,243.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252735	Accounts Receivable (A/R)	210.00	39,453.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252758	Accounts Receivable (A/R)	210.00	39,663.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252784	Accounts Receivable (A/R)	210.00	39,873.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252824	Accounts Receivable (A/R)	210.00	40,083.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252857	Accounts Receivable (A/R)	210.00	40,293.40
12/21/2021	Invoice	1508	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252885	Accounts Receivable (A/R)	210.00	40,503.40
12/21/2021	Deposit		Adrian Cabrera	Zelle Transfer Conf# 0GH76H53Q; ROBERT FORAN	OPERATING ACCOUNT FOR PRM	27.00	40,530.40
12/24/2021	Deposit		CAMPBELL CONCRETE & MATERIALS, LLC	LEHIGH HANSON, I DES:CORP PMT ID:11024085 INDN:PREFERRED READY MIX CO ID:3000003701 CCD	OPERATING ACCOUNT FOR PRM	3,825.00	44,355.40
12/27/2021	Invoice	1512	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10380068	Accounts Receivable (A/R)	225.00	44,580.40
12/27/2021	Invoice	1512	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10379882	Accounts Receivable (A/R)	225.00	44,805.40
12/27/2021	Invoice	1512	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10379878	Accounts Receivable (A/R)	225.00	45,030.40
12/27/2021	Invoice	1512	CAMPBELL CONCRETE & MATERIALS, LLC	TICKET#10379533	Accounts Receivable (A/R)	225.00	45,255.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252978	Accounts Receivable (A/R)	210.00	45,465.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253010	Accounts Receivable (A/R)	210.00	45,675.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253173	Accounts Receivable (A/R)	210.00	45,885.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253213	Accounts Receivable (A/R)	210.00	46,095.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253251	Accounts Receivable (A/R)	210.00	46,305.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253108	Accounts Receivable (A/R)	210.00	46,515.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253080	Accounts Receivable (A/R)	210.00	46,725.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253033	Accounts Receivable (A/R)	210.00	46,935.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253080	Accounts Receivable (A/R)	210.00	47,145.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253283	Accounts Receivable (A/R)	210.00	47,355.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253307	Accounts Receivable (A/R)	210.00	47,565.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253125	Accounts Receivable (A/R)	210.00	47,775.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253053	Accounts Receivable (A/R)	210.00	47,985.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253093	Accounts Receivable (A/R)	210.00	48,195.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#253008	Accounts Receivable (A/R)	210.00	48,405.40
12/27/2021	Invoice	1511	TEXAS CONCRETE ENTERPRISE READY MIX INC	TICKET#252978	Accounts Receivable (A/R)	210.00	48,615.40
12/29/2021	Credit Memo	1513	TEXAS CONCRETE ENTERPRISE READY MIX INC	10 YARD LOST LOAD	Accounts Receivable (A/R)	-750.00	47,865.40
Total for Sales						\$47,865.40	
Total for Income						\$47,865.40	
Cost of Goods Sold							
Contractors							
12/06/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# gqjuip5gm; Jorge The Driver	OPERATING ACCOUNT FOR PRM	580.00	580.00
12/06/2021	Expense		Christian Castillo	Zelle Transfer Conf# j2n88adh4; Adrian	OPERATING ACCOUNT FOR PRM	500.00	1,080.00
12/06/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# stkrgeklq; Adrian	OPERATING ACCOUNT FOR PRM	400.00	1,480.00
12/10/2021	Expense		JORGE MARROQUIN	Zelle Transfer Conf# vprzrn60; Jeanna Driver	OPERATING	345.00	1,805.00

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
12/13/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# lvpe7vuh;	Jorge The Driver	ACCOUNT FOR PRIM OPERATING ACCOUNT FOR PRIM	400.00 2,205.00
12/13/2021	Expense		Adrian Cabrera	Zelle Transfer Conf# u5uo7q9oe;	Jorge The Driver	OPERATING ACCOUNT FOR PRIM	400.00 2,605.00
12/14/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# t7jdcfgu5;	Jorge The Driver	OPERATING ACCOUNT FOR PRIM	250.00 2,855.00
12/16/2021	Expense		JORGE MARROQUIN	Zelle Transfer Conf# hhdvhipm3;	Robert Foran	OPERATING ACCOUNT FOR PRIM	50.00 2,905.00
12/17/2021	Expense		JORGE MARROQUIN	Zelle Transfer Conf# gwsrgwn22;	Robert Foran	OPERATING ACCOUNT FOR PRIM	100.00 3,005.00
12/17/2021	Expense		JORGE MARROQUIN	Zelle Transfer Conf# u089iv7vw;	Jose Jimenez	OPERATING ACCOUNT FOR PRIM	100.00 3,105.00
12/17/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# n42iy99u6;	Robert Foran	OPERATING ACCOUNT FOR PRIM	400.00 3,505.00
12/20/2021	Deposit		Adrian Cabrera	Zelle Transfer Conf# 911023051; LLC	FORT BEND TRUCKING,	OPERATING ACCOUNT FOR PRIM	-250.00 3,255.00
12/20/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# hs3p83e7i;	Robert Foran	OPERATING ACCOUNT FOR PRIM	480.00 3,715.00
12/20/2021	Expense		JORGE MARROQUIN	Zelle Transfer Conf# k3q8ocff6;	Adrian	OPERATING ACCOUNT FOR PRIM	500.00 4,215.00
12/20/2021	Expense		JORGE MARROQUIN	Zelle Transfer Conf# imlexv20;	Yoenis Mechanic Allied	OPERATING ACCOUNT FOR PRIM	1,600.00 5,815.00
12/24/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# gjnhbqv31;	Robert Foran	OPERATING ACCOUNT FOR PRIM	92.00 5,907.00
12/24/2021	Expense		JORGE MARROQUIN	Zelle Transfer Conf# kutyfzeub;	Robert Foran	OPERATING ACCOUNT FOR PRIM	500.00 6,407.00
12/24/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# k7m4ts1vq;	Adrian	OPERATING ACCOUNT FOR PRIM	900.00 7,307.00
12/30/2021	Expense		Adrian M Cabrera	Zelle Transfer Conf# xu7qa4rcd;	Juans New Number	OPERATING ACCOUNT FOR PRIM	400.00 7,707.00
12/31/2021	Check	2381	Christian Castillo	WEEK ENDING 12/31/2021-WEEKLY GUARENTEE		ACCOUNT ENDING 6182	736.00 8,443.00
12/31/2021	Check	3000	JORGE MARROQUIN	WEEK ENDING 12/25/2021 GUARENTEE		OPERATING ACCOUNT FOR PRIM	500.00 8,943.00
12/31/2021	Check	3002	ROBERT C FORAN	WEEKLY PAY		OPERATING ACCOUNT FOR PRIM	500.00 9,443.00
12/31/2021	Check	3001	JEANNA ONEISHA BARFIELD	WEEK ENDING 12/24/2021		OPERATING ACCOUNT FOR PRIM	1,057.42 10,500.42
Total for Contractors							\$10,500.42
Cost of Goods Sold							
12/17/2021	Expense			Customer Withdrawal Image		OPERATING ACCOUNT FOR PRIM	2,255.15 2,255.15
12/24/2021	Expense			Customer Withdrawal Image		OPERATING ACCOUNT FOR PRIM	2,598.32 4,853.47
Total for Cost of Goods Sold							\$4,853.47

DATE	TRANSACTION TYPE	NUM NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
Job Supplies						
12/06/2021	Expense		CHECKCARD 1208 CENTER COURT PIZZ RICHMOND TX 05314611340500183068238 CKCD 5812 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	40.55	40.55
12/09/2021	Expense		CHECKCARD 1208 BIG TEX WELDING S HOUSTON TX 5531020134340030800042 CKCD 5039 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	54.13	94.68
12/09/2021	Expense		WAL-MART #3425 12/09 #000806600 PURCHASE 9598 ROWLETT RD HOUSTON TX CKCD 5411 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	34.51	129.19
12/09/2021	Expense		CHECKCARD 1208 GATEWAY ACE HARDW HOUSTON TX 05314611343500212412992 CKCD 5251 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	19.00	148.19
12/09/2021	Expense		CHECKCARD 1208 PEARLAND ACE HDWE PEARLAND TX 55310201343400284001857 CKCD 5251 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	16.13	164.32
12/10/2021	Expense		CHECKCARD 1208 BAYOU CITY BOLT & 7137479944 TX 55548501343612000221788 CKCD 5085 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	262.90	427.22
12/10/2021	Expense		CHECKCARD 1209 SCHULZES BARBEQUE ROSENBERG TX 02306631344100120915337 CKCD 5812 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	30.80	458.02
12/10/2021	Expense		CHECKCARD 1208 PATCO HARDWARE &L ALVIN TX 55500801344400007274670 CKCD 5251 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	7.57	465.59
12/13/2021	Expense		CHECKCARD 1212 THE HOME DEPOT #6 HOUSTON TX 52707151347010203586407 CKCD 5200 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	6.25	471.84
12/15/2021	Expense	QuickBooks Payments	18004INTUIT DES:QuickBooks ID:1123484 INDN:PREFERRED READY MIX CO ID:XXXXX56346 CCD	OPERATING ACCOUNT FOR PRM	191.88	663.72
12/15/2021	Expense		CHECKCARD 1214 DOLLAR GENERAL #1 HOUSTON TX 05436841349500139827025 CKCD 5331 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	5.95	669.67
12/17/2021	Expense		CHECKCARD 1217 WAL-MART #3425 HOUSTON TX CKCD 5411 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	32.11	701.78
12/17/2021	Expense		CHECKCARD 1218 HARBOR FREIGHT TO PASADENA TX 55263521351091034977541 CKCD 5251 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	49.00	750.78
12/20/2021	Expense		CHECKCARD 1218 FAYRIDGE EXPRESS HOUSTON TX 05140481351120004205343 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	0.42	751.20
12/20/2021	Expense		CHECKCARD 1216 FAYRIDGE EXPRESS HOUSTON TX 05140481351120004205368 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	1.17	752.37
12/20/2021	Expense		CHECKCARD 1216 FAYRIDGE EXPRESS HOUSTON TX 05140481351120004204353 CKCD 5541 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	2.99	755.36
12/21/2021	Expense		CHECKCARD 1220 GATEWAY ACE HARDW HOUSTON TX 05314611355600224712004 CKCD 5251 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	17.02	772.38
12/22/2021	Expense		CHECKCARD 1221 DOLLAR GENERAL #1 HOUSTON TX 05436841356500146380554 CKCD 5331 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	6.00	778.38
12/22/2021	Expense		CHECKCARD 1221 LOWES #00851* WEBSTER TX 55432861355200780332387 CKCD 5200 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	47.91	826.29
12/23/2021	Expense		CHECKCARD 1223 LOWES #00851* WEBSTER TX 55432861357200455279523 CKCD 5200 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	47.91	874.20
12/24/2021	Expense	QuickBooks Payments	18004INTUIT DES:QuickBooks ID:3282085 INDN:PREFERRED READY MIX CO ID:XXXXX56348 CCD	OPERATING ACCOUNT FOR PRM	191.88	1,066.08
Total for Job Supplies					\$1,066.08	
Total for Cost of Goods Sold					\$16,419.97	
Gross Profit					\$31,445.43	
Expenses						
Advertising & Marketing						
12/06/2021	Expense		Xero Inc DES:Xero US IN ID:ST-S015Q4F803S0 INDN:XERO INC CO ID:XXXXX85600 CCD	OPERATING ACCOUNT FOR PRM	65.00	65.00
12/20/2021	Expense		CHECKCARD 1218 DNH*GODADDY.COM 480-5058855 AZ 72703631352136750713023 CKCD 4816 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	17.05	82.05
12/29/2021	Expense		CHECKCARD 1228 DNH*GODADDY.COM 480-5058855 AZ 75418231362137382210152 CKCD 4816 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	7.45	89.50

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
Total for Advertising & Marketing						\$89.30	
Auto Fuel							
12/06/2021	Expense			BKOFAMERICA ATM 12/05 #000001158 WITHDRWL ROSENBERG TX CKCD XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	40.00	40.00
12/09/2021	Expense			CHECKCARD 1208 GULF OIL 92050532 55263521343837008453252 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	19.29	59.29
12/09/2021	Expense			CHECKCARD 1208 GULF OIL 92050532 55263521343837008453971 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	38.22	97.51
12/13/2021	Expense			CHECKCARD 1212 CHEVRON 0379303 55432861346200734227826 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	31.80	129.11
12/13/2021	Expense			CHECKCARD 1211 CHEVRON 0379303 55432861345200509068273 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	5.80	134.91
12/13/2021	Expense			CHECKCARD 1210 CHEVRON 0381539 55432861344200020863967 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	15.29	150.20
12/13/2021	Expense			CHECKCARD 1209 EXXONMOBIL 988 15486801345378005835315 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	28.78	178.98
12/13/2021	Expense			CHECKCARD 1210 TRUCKERS PARADISE 05140481345120002121814 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	30.17	209.15
12/14/2021	Expense			CHECKCARD 1212 SHELL OIL 5754290 55308761347547295795274 CKCD 5541 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	3.02	212.17
12/20/2021	Expense			CHECKCARD 1219 GRIGGS SHELL CKCD 5541 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	4.69	216.86
12/20/2021	Expense			CHECKCARD 1216 SHELL OIL 9100241 55308761351547985127567 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	85.00	301.86
12/20/2021	Expense			CHECKCARD 1216 SHELL OIL 9100241 55308761351547985130850 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	79.84	381.70
12/20/2021	Expense			CHECKCARD 1217 CHEVRON 0379062 55432861351200367780883 CKCD 5541 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	23.34	405.04
12/21/2021	Expense			CHECKCARD 1221 CHEVRON 0379303 55432861355200743017026 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	15.03	420.07
12/23/2021	Expense			CHECKCARD 1222 EXXONMOBIL 988 15486801357378006034574 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	57.09	477.16
12/23/2021	Expense			BKOFAMERICA ATM 12/23 #000006108 WITHDRWL ROSENBERG TX CKCD XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	840.00	1,317.16
12/24/2021	Expense			CHECKCARD 1223 CHEVRON 0281308 55432861357200498102120 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	10.04	1,327.20
12/30/2021	Expense			CHECKCARD 1228 MURPHY7878ATWALMA 55309591364838000177728 CKCD 5542 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	13.80	1,341.00
12/30/2021	Expense			BKOFAMERICA ATM 12/30 #000002885 WITHDRWL PEARLAND TX CKCD XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	780.00	2,101.00
Total for Auto Fuel						\$2,101.00	
Bank Charges & Fees							
12/14/2021	Deposit		JPMorgan Chase Bank	Counter Credit	OPERATING ACCOUNT FOR PRM	-1,370.00	-1,370.00
12/15/2021	Expense		JPMorgan Chase Bank	NSF: RETURNED ITEM FEE FOR ACTIVITY OF 12-15 POSTING DATE 12-15-21 POSTING SEQ 00003	OPERATING ACCOUNT FOR PRM	35.00	-1,335.00
12/16/2021	Deposit			RETURN OF POSTED CHECK / ITEM (RECEIVED ON 12-15) TRANSACTION	OPERATING ACCOUNT FOR PRM	-191.88	-1,526.88
12/17/2021	Expense			Wire Transfer Fee	OPERATING ACCOUNT FOR PRM	30.00	-1,496.88
12/17/2021	Deposit		JPMorgan Chase Bank	Counter Credit	OPERATING ACCOUNT FOR PRM	-447.84	-1,944.72
12/20/2021	Expense			Regions 12/18 #000749888 WITHDRWL CKCD XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	524.00	-1,420.72

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
12/20/2021	Expense			Regions 12/18 #000749698 WITHDRWL MORTON RANCH KATY TX FEE CKCD XXXXXXXXXXXXX9416	PRM OPERATING ACCOUNT FOR PRM	2.50	-1,418.22
12/22/2021	Expense			OVERDRAFT ITEM FEE FOR ACTIVITY OF 12-22 POSTING DATE 12-22-21 POSTING SEQ 00002	ELECTRONIC TRANSACTION OPERATING ACCOUNT FOR PRM	35.00	-1,383.22
12/22/2021	Expense			OVERDRAFT ITEM FEE FOR ACTIVITY OF 12-22 POSTING DATE 12-22-21 POSTING SEQ 00001	ELECTRONIC TRANSACTION OPERATING ACCOUNT FOR PRM	35.00	-1,348.22
12/23/2021	Deposit		JPMorgan Chase Bank	Counter Credit	OPERATING ACCOUNT FOR PRM	-440.00	-1,788.22
12/23/2021	Deposit		JPMorgan Chase Bank	Counter Credit	OPERATING ACCOUNT FOR PRM	-2,730.00	-4,518.22
12/30/2021	Expense			BKOFAMERICA ATM 12/30 #000002886 WITHDRWL PEARLAND PARKWAY PEARLAND TX CKCD XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	10.00	-4,508.22
Total for Bank Charges & Fees						\$ - 4,508.22	
Car & Truck							
12/13/2021	Expense			CHECKCARD 1210 SUPPORTPDF FILLER. BROOKLINE MA 25140611347011757828305 CKCD 7372 XXXXXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	21.32	21.32
Total for Car & Truck						\$21.32	

DATE	TRANSACTION TYPE	NUM NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
Office Supplies & Software						
12/29/2021	Expense		CHECKCARD 1228 CHECKSFORLESS.COM 8002455775 ME 52704871363083778103880 CKCD 2741 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	171.38	171.38
Total for Office Supplies & Software					\$171.38	
Other Business Expenses						
12/20/2021	Expense		CHECKCARD 1219 78 - MLK FOOD STO HOUSTON TX 22303791353001272599302 CKCD 5541 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	4.32	4.32
12/20/2021	Expense		CHECKCARD 1219 78 - MLK FOOD STO HOUSTON TX 22303791353001272599310 CKCD 5541 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	2.98	7.30
Total for Other Business Expenses					\$7.30	
Rent & Lease						
12/17/2021	Expense	ALISON'S INC, LLC	WIRE TYPE:WIRE OUT DATE:211217 TIME:1155 ET TRN:2021121700361872 SERVICE REF:011132 BNF:ALISON INC ID:XXXXX9152 BNF BK:JPMORGAN CHASE BANK, NA ID:XXXXX0814 PMT DET:367744814	OPERATING ACCOUNT FOR PRM	1,550.00	1,550.00
Total for Rent & Lease					\$1,550.00	
Repairs & Maintenance						
12/09/2021	Expense		CHECKCARD 1208 THE HEITMAN COMPA HOUSTON TX 75454911342900012000039 CKCD 7538 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	78.23	78.23
12/15/2021	Expense		CHECKCARD 1214 SQ *ADVANTAGE PAR goseq.com TX 55432861348200440034357 CKCD 5999 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	615.75	683.98
12/20/2021	Expense		CHECKCARD 1217 SQ *ADVANTAGE PAR goseq.com TX 55432861351200501718185 CKCD 5999 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	324.45	1,018.43
12/31/2021	Expense	Houston Truck Parts	CHECKCARD 1230 Houston Truck Par Pasadena TX 72700881364364170588451 CKCD 5533 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	8.40	1,026.83
Total for Repairs & Maintenance					\$1,026.83	
Supplies & Materials Expense						
12/06/2021	Expense		TX TLR cash withdrawal from CHK 0385 Banking Ctr BRAZOS TOWN CENTER #0000640 TX Confirmation# 2682288607	OPERATING ACCOUNT FOR PRM	584.31	584.31
12/10/2021	Expense		CHECKCARD 1209 CORTES WORLD TRUC MISSOURI CITYTX 55480771343200569000145 CKCD 5633 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	11.59	595.90
12/17/2021	Expense		CHECKCARD 1216 CASTRO GRAPHICS HOUSTON TX 55417411351400118000097 CKCD 7311 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	70.36	666.26
Total for Supplies & Materials Expense					\$666.26	
Taxes & Licenses						
12/20/2021	Expense		CHECKCARD 1217 TXDMV TEMP PERMIT 5124657427 TX 55488721352091839004750 CKCD 9399 XXXXXXXXXX9416	OPERATING ACCOUNT FOR PRM	54.75	54.75
Total for Taxes & Licenses					\$54.75	
Total for Expenses					\$1,180.12	
Net Income					\$30,205.31	

Preferred Readymix LLC

EXHIBIT F

A/R Aging Summary

As of January 11, 2022

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
A&t Concrete					4,164.55	\$4,164.55
ALAMO CONCRETE					-3,449.43	\$ -3,449.43
ALLDAY CONCRETE					220.00	\$220.00
BLUESHARK CONCRETE					3,511.74	\$3,511.74
Boswell Concrete Construction					7,140.17	\$7,140.17
Budget Ready Mix					5,164.75	\$5,164.75
C&M Builders					585.63	\$585.63
CAMPBELL CONCRETE & MATERIALS, LLC	16,875.00					\$16,875.00
Cemex			-460.00		-35,657.64	\$ -36,117.64
CHRIS GENERAL CONSTRUCTION					-5,263.19	\$ -5,263.19
Concrete Group					1,969.57	\$1,969.57
CTC CONCRETE					58,010.41	\$58,010.41
D&D READY-MIX					9,480.00	\$9,480.00
FIVE STAR READY MIX, LLC					676.50	\$676.50
Forte Concrete Solutions					327,468.73	\$327,468.73
FX DESIGN LLC					10,879.13	\$10,879.13
GULF COAST CONCRETE & SHELL INC					11,242.43	\$11,242.43
HERERRA CONCRETE					11,658.16	\$11,658.16
Holiday Inn Express & Suites					44,571.59	\$44,571.59
HOUSTON COOL POOLS					8,307.59	\$8,307.59
JHL CONSTRUCTION					0.00	\$0.00
JONATHAN D TAYLOR DBA TAYLOR RENOVATIONS					500.00	\$500.00
LEGACY DESIGN CONCRETE LLC					29,067.85	\$29,067.85
Lopez Asphalt Paving					3,714.27	\$3,714.27
Maldonado's Underground INC					28,147.44	\$28,147.44
MONTREI LOCKHART.			1,553.10			\$1,553.10
Ms Construction				16,542.51		\$16,542.51
OJ ReadyMix					-510.00	\$ -510.00
PC POSADA CONSTRUCTION					3,514.15	\$3,514.15
Pearls Express Inc.					5,000.00	\$5,000.00
Pro Foundations Inc					1,228.25	\$1,228.25
Rhino Ready Mix, LLC					2,007.75	\$2,007.75
ROCKCRETE READYMIX LLC				924.75		\$924.75
RODEZ CONTRACTORS					6,732.00	\$6,732.00
Rosas Company Services					983.99	\$983.99
RUBIO CONCRETE					1,156.00	\$1,156.00
Soto Ready Mix					849.50	\$849.50
ST. CROIX CUSTOM POOLS LLC					29,496.56	\$29,496.56
STEVEN DIAZ					380.00	\$380.00
TEXAS CONCRETE ENTERPRISE READY MIX INC		-750.00				\$ -750.00
TEXAS POOL GROUP					2,945.09	\$2,945.09
TEXAS RANCH CUSTOM HOME INC					5,880.00	\$5,880.00
Toan Doan					3,590.50	\$3,590.50
Tricor Builders					-59.75	\$ -59.75

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Trujillo Construction					33,287.81	\$33,287.81
TX SHOTCRETE SOLUTIONS					2,601.66	\$2,601.66
U.S Premium Concrete				2,160.75		\$2,160.75
Yonel Maldonado					6,320.00	\$6,320.00
TOTAL	\$18,875.00	\$-750.00	\$1,003.10	\$12,628.61	\$27,513.78	\$64,359.87